

**WESTFORD PUBLIC SCHOOLS
PRELIM BUDGET
BALANCES AT 11-30-18**

	ORIGINAL	TRANFRS &	REVISED			TOTAL	AVAILABLE	%
	APPROP	ADJUSTMTS	BUDGET	YTD EXP	ENCUMBR	EXP/ENCUMBR	BUDGET	USED
1110 SCHOOL COMMITTEE	7,930		7,930	6,657	882	7,538	392	95.1%
1210 SUPERINTENDENT OF SCHOOLS	304,122	7,709	311,831	136,074	170,316	306,391	5,440	98.3%
1220 ASSISTANT SUPERINTENDENT	221,969	3,781	225,750	95,822	128,867	224,690	1,060	99.5%
1410 BUSINESS OFFICE	446,946	6,253	453,199	185,394	264,202	449,596	3,603	99.2%
1420 HUMAN RESOURCES & BENEFITS	191,167	3,781	194,948	87,208	111,970	199,177	(4,229)	102.2%
1420 COMPENSATION RESERVE	110,119	(99,031)	11,088			-	11,088	
1430 LEGAL SERVICES	61,382		61,382	15,936	46,484	62,420	(1,038)	101.7%
1450 INFORMATION MGT/TECHNOLOGY	291,475	2,205	293,680	180,918	103,307	284,225	9,455	96.8%
2110 CURRICULUM DIRECTORS	463,813	10,166	473,979	188,878	280,464	469,341	4,638	99.0%
2210 SCHOOL LEADERSHIP - BUILDING	2,861,670	53,062	2,914,732	1,189,458	1,677,323	2,866,781	47,952	98.4%
2250 NON-INSTR BUILDING TECHNOLOGY	41,000		41,000	40,609		40,609	391	99.0%
2305 CLASSROOM TEACHERS	25,691,347	46,429	25,737,776	6,959,630	18,770,995	25,730,625	7,151	100.0%
2310 TEACHER SPECIALISTS	4,915,965	(46,429)	4,869,536	1,322,935	3,497,874	4,820,809	48,727	99.0%
2315 TEAM LEADERS/INSTR COORD STIPENDS	548,482		548,482	138,479	415,872	554,351	(5,869)	101.1%
2320 MEDICAL/THERAPEUTIC SERVICES	1,285,008	10,517	1,295,525	385,267	1,042,836	1,428,103	(132,578)	110.2%
2325 TEACHER SUBSTITUTES	491,936		491,936	152,364	339,726	492,090	(154)	100.0%
2330 INSTRUCTIONAL ASSISTANTS	3,168,194	447	3,168,641	909,156	2,172,981	3,082,138	86,503	97.3%
2340 LIBRARY/MEDIA CENTER SALARIES	769,148		769,148	212,361	533,862	746,223	22,925	97.0%
2355 SUBSTITUTES FOR PROF DEVELOPMT	28,000		28,000	3,563	24,487	28,049	(49)	100.2%
2357 PROFESSIONAL DEVELPMT EXPENSES	528,748		528,748	138,027	308,062	446,089	82,659	84.4%
2410 TEXTBOOKS & RELATED MEDIA	168,089		168,089	115,110	3,338	118,448	49,641	70.5%
2415 LIBRARY INSTRUCTIONAL MATERIAL	51,000		51,000	22,697	6,677	29,374	21,626	57.6%
2420 INSTRUCTIONAL EQUIPMENT	23,370		23,370	18,082	5,843	23,925	(555)	102.4%
2430 GENERAL INSTRUCTIONAL SUPPLIES	489,080		489,080	289,063	33,977	323,040	166,040	66.1%
2440 OTHER INSTRUCTIONAL SERVICES	127,400		127,400	11,407	22,738	34,145	93,255	26.8%
2451 CLASSROOM INSTRUCT TECHNOLOGY	72,328		72,328	40,753	7,761	48,514	23,814	67.1%
2453 LIBRARY INSTRUCTIONAL HARDWARE	2,779		2,779			-	2,779	0.0%
2455 INSTRUCTIONAL SOFTWARE	105,503		105,503	118,477	2,413	120,889	(15,386)	114.6%
2710 GUIDANCE & ADJUSTMT COUNSELORS	2,142,381		2,142,381	597,751	1,512,137	2,109,888	32,493	98.5%
2720 TESTING & ASSESSMENT	35,715		35,715	18,876	14,250	33,126	2,589	92.8%
2800 PSYCHOLOGICAL SERVICES	310,874		310,874	84,739	221,553	306,293	4,582	98.5%
3100 PARENT LIAISON SERVICES	2,000		2,000	3,824		3,824	(1,824)	191.2%
3200 MEDICAL/HEALTH SERVICES	742,305		742,305	203,849	520,179	724,028	18,277	97.5%
3300 TRANSPORTATION SERVICES	2,704,613		2,704,613	916,754	1,978,138	2,894,893	(190,280)	107.0%
3510 ATHLETICS	510,223	547	510,770	176,703	320,691	497,394	13,376	97.4%
3520 OTHER STUDENT ACTIVITIES	185,012		185,012	3,149	169,919	173,068	11,944	93.5%
3600 SCHOOL SECURITY	73,500		73,500	2,310	73,500	75,810	(2,310)	103.1%
4110 CUSTODIAL SERVICES	1,897,363	312	1,897,675	741,963	1,102,626	1,844,589	53,086	97.2%
4120 HEATING OF BUILDINGS	557,900		557,900	19,446	537,979	557,425	475	99.9%
4130 UTILITY SERVICES	811,700		811,700	211,840	583,996	795,836	15,864	98.0%
4210 MAINTENANCE OF GROUNDS	73,600		73,600	79,293	2,403	81,695	(8,095)	111.0%
4220 MAINTENANCE OF BUILDINGS	811,333	816	812,149	564,032	369,400	933,432	(121,283)	114.9%
4225 BUILDING SECURITY	98,000		98,000	71,701	29,636	101,337	(3,337)	103.4%
4230 MAINTENANCE OF EQUIPMENT	100,994		100,994	24,482	19,646	44,128	56,866	43.7%
4400 NETWORKING & TELECOM	117,660		117,660	80,047	15,009	95,056	22,604	80.8%
4450 TECHNOLOGY MAINTENANCE	366,955	(565)	366,390	163,841	197,112	360,953	5,437	98.5%
5100 EMPLOYEE SEPARATION COST	50,000		50,000	9,751	40,250	50,000	-	100.0%
5260 NON-EMPLOYEE INSURANCE	6,000		6,000	3,928		3,928	2,072	65.5%
5300 RENTAL/LEASE OF EQUIPMENT	145,200		145,200	48,178	68,422	116,599	28,601	80.3%
6200 CIVIC ACTIVITIES	4,000		4,000	477	2,023	2,500	1,500	62.5%
7200 FIXED ASSETS	-		-	32,522		32,522	(32,522)	
9000 TUITIONS	2,782,096		2,782,096	1,205,703	1,324,079	2,529,782	252,314	90.9%
TOTAL GENERAL FUND	57,997,394	-	57,997,394	18,229,484	39,076,203	57,305,687	691,707	98.8%

(Note: Tuition line assumes use of prior year and \$363,552 of current year receipts, as budgeted)