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Date: January 14, 2019
To: School Committee
From: Kathy Auth
Re: FY 2019 Second Quarter Fiscal Update, as of December 31, 2018

Presented below is a summary of the general fund state function balances as of December 31, 2018 by major state function category. Details of the balances by individual state functions are shown in the attached schedule.

General Fund Summary Balances at December 31, 2018:

| 1000's | Administration |  |  | \$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ | 1,559,808 |  | 1,536,332 | \$ | 23,476 | 98.5 |
| 2000's | Instructional |  | 44,396,022 |  | 43,807,547 |  | 588,475 | 98.7 |
| 3000's | Other School Services |  | 4,218,200 |  | 4,341,998 |  | $(123,798)$ | 102.9 |
| 4000's | Plant Operations \& Maint |  | 4,836,068 |  | 4,900,275 |  | $(64,207)$ | 101.3 |
| 5000's | Fixed / Leases |  | 201,200 |  | 170,633 |  | 30,567 | 84.8 |
| 6000's | Community Services |  | 4,000 |  | 2,500 |  | 1,500 | 62.5 |
| 7000's | Equipment / Fixed Assets |  | - |  | 21,770 |  | $(21,770)$ |  |
| 9000's | Tuitions |  | 2,782,096 |  | 2,531,782 |  | 250,314 | 91.0 |
|  |  | \$ | 57,997,394 | \$ | 57,312,837 | \$ | 684,557 | 98.8 |

At the end of December, we had an unencumbered balance in the School Department's general fund appropriation of $\$ 684,557$. This compares to the overall preliminary available balance that was reported at November 30, 2018 of $\$ 691,707$. We instituted a spending freeze at the beginning of this month to reduce discretionary spending for a time to ensure that we will have sufficient funds to carry us through the end of the fiscal year.

Budgeted salaries have been fully encumbered and most of the compensation reserve account has been allocated to the appropriate state functions. One contract for FY19 is still in negotiations. A detailed payroll encumbrance verification has been performed and we will continue to monitor all of the salary account balances for the remainder of the year. Changes in salary estimates occur when there is staff turnover, which happens throughout the year.

Some of the major variances at December $31^{\text {st }}$ compared to budget are discussed below.

- Function 2305/2310/2320/2340/2710/2800 Classroom Teachers, Teacher Specialists, Therapists, Library/Media, Guidance, Psychologists:

There is a combined overall available balance of $\$ 176,960$ in these state functions for Unit A professional salaries as follows:

2305 Classroom Teachers
\$50,807
2310 Teacher Specialists
\$73,586
2320 Therapists
\$1,710
2340 Media Center
\$22,460
2710 Guidance \$28,397
2800 Psychologists \$0

- Function 2320 Medical/Therapeutic Services:

Special Ed contracted services has a budget of $\$ 210,121$ for FY19. Projected expenses for FY19 at this time are $\$ 339,024$, resulting in a projected deficit of $(\$ 128,903)$ for the year. The spending trend continues to indicate the need for additional funding for these contracted services, a need which we have not been able to meet under current budget constraints.

- Function 2325 Teacher Substitutes:

The amount spent to date for daily substitutes is $\$ 65,203$, or $25 \%$ of that budget for the year. The amount spent for long-term substitutes covering leaves of absences is $\$ 135,886$, which is $60 \%$ of that budget. This expenditure varies every year based on the number of leaves of absence and whether or not the leave is fully paid, partially paid, or unpaid. It isn't possible to predict what this cost will be every year.

- Function 2330 Instructional Assistants:

The available balance is this function is $\$ 116,416$. As yet unused contractual course reimbursements represent $\$ 10,439$ of this total. The remainder results from savings related to personnel changes and the fact that several positions are unfilled at this point in time.

- Function 2357 Professional Development Expenses:

The available balance is this function is $\$ 75,188$. As yet unused contractual course reimbursements represent $\$ 43,107$ of this total.

- Function 2410 through 2455 Instructional Supplies and Equipment:

The combined available balance in these state functions at the end of December is $\$ 304,253$, approximately $29 \%$ of the total budget of $\$ 1,039,549$. Much of the spending for instructional supplies occurs in the early part of the year, so this is a reasonable balance at the end of the second quarter.

- Function 3300 Transportation:

There is a projected deficit in this state function at the end of December of $(\$ 156,534)$. The deficit is primarily due to our special education contracted-out routes, some of which include the cost of van monitors. The projected cost for FY19 is similar to what was experienced in FY18. We continue to utilize an outside contractor to provide transportation when it is more economical to do so (for instance when we can share the cost of transportation with another district) or when our own fleet capacity cannot accommodate particular routes.

- Function 4220/4225 Building Maintenance \& Building Security:

The combined deficit in these functions is currently estimated to be $(\$ 179,215)$. This continues the trend that we have seen for many years, and the deficit at the end of December is likely to increase over the
remaining months. We will focus on essential health and safety needs to the extent possible for the remainder of the year, and we will try to limit or defer any expenditures that may be considered discretionary.

- Function 7200 Fixed Assets:

The $\$ 21,770$ shown as expended to date in this function was for the installation of dehumidifying equipment at the Day School. For many years there were several locations in that building that experienced high levels of humidity and condensation, and we hope to remedy this situation by installing this equipment.

- Function 9000 Out-of-District Tuition:

The available balance that is projected in the tuition accounts at the end of December is $\$ 250,314$. The budget for FY19 was constructed with the assumption that $\$ 363,552$ of current year (FY19) circuit breaker funds may have to be utilized in FY19, and therefore a corresponding expense has been transferred from the operating budget to the Circuit Breaker account. This is reflected in the positive available balance at this time. If in fact the operating fund can absorb these expenses at the end of this year, we will transfer this expense back to the operating fund to preserve as much of the FY19 circuit breaker receipts as possible for use in FY20.

## Revolving Fund Balances at December 31, 2018:

Included with this report is a schedule that provides a snapshot of the balances in the revolving accounts as of December 31, 2018. The balances presented are on the cash basis, which will result in timing differences between when receipts are collected and when expenses are incurred.

The balance in the School Choice account remains strong primarily due to the fact that we decided at the end of last year to retain additional funds in that account to be brought forward to FY19, rather than booking additional budget offsets in FY18. This allowed us a measure of protection against FY19 needs that were not known when the FY19 budget was prepared in the fall of 2017.

I will be happy to answer any questions you may have at Monday night's meeting.

## WESTFORD PUBLIC SCHOOLS

## YEAR-TO-DATE BUDGET REPORT

BALANCES AT 12-31-18

|  | ORIGINAL | TRANFRS \& | REVISED |  |  | TOTAL | AVAILABLE | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | APPROP | ADJUSTMTS | BUDGET | YTD EXP | ENCUMBR | EXP/ENCUMB | BUDGET | USED |
| 1110 SCHOOL COMMITTEE | 7,930 |  | 7,930 | 7,238 | 300 | 7,538 | 392 | 95.1\% |
| 1210 SUPERINTENDENT OF SCHOOLS | 304,122 | 7,709 | 311,831 | 158,179 | 148,397 | 306,576 | 5,255 | 98.3\% |
| 1220 ASSISTANT SUPERINTENDENT | 221,969 | 3,781 | 225,750 | 112,799 | 112,075 | 224,875 | 875 | 99.6\% |
| 1410 BUSINESS OFFICE | 446,946 | 6,253 | 453,199 | 219,763 | 230,298 | 450,061 | 3,138 | 99.3\% |
| 1420 HUMAN RESOURCES \& COMP RESERVE | 301,286 | $(95,250)$ | 206,036 | 100,217 | 98,960 | 199,177 | 6,859 | 96.7\% |
| 1430 LEGAL SERVICES | 61,382 |  | 61,382 | 23,947 | 38,473 | 62,420 | $(1,038)$ | 101.7\% |
| 1450 INFORMATION MGT/TECHNOLOGY | 291,475 | 2,205 | 293,680 | 196,036 | 89,649 | 285,685 | 7,995 | 97.3\% |
|  | 1,635,110 | $(75,302)$ | 1,559,808 | 818,180 | 718,152 | 1,536,332 | 23,476 | 98.5\% |
|  |  |  |  |  |  |  |  |  |
| 2110 CURRICULUM DIRECTORS | 463,813 | 10,166 | 473,979 | 220,531 | 239,805 | 460,337 | 13,642 | 97.1\% |
| 2210 SCHOOL LEADERSHIP - BUILDING | 2,861,670 | 53,062 | 2,914,732 | 1,406,942 | 1,462,218 | 2,869,160 | 45,572 | 98.4\% |
| 2250 NON-INSTR BUILDING TECHNOLOGY | 41,000 |  | 41,000 | 40,609 | - | 40,609 | 391 | 99.0\% |
| 2305 CLASSROOM TEACHERS | 25,691,347 | 46,429 | 25,737,776 | 8,826,817 | 16,860,151 | 25,686,969 | 50,807 | 99.8\% |
| 2310 TEACHER SPECIALISTS | 4,915,965 | $(46,429)$ | 4,869,536 | 1,647,234 | 3,148,716 | 4,795,950 | 73,586 | 98.5\% |
| 2315 TEAM LEADERS/INSTR COORD STIPENDS | 548,482 |  | 548,482 | 178,045 | 376,306 | 554,351 | $(5,869)$ | 101.1\% |
| 2320 MEDICAL/THERAPEUTIC SERVICES | 1,285,008 | 10,517 | 1,295,525 | 501,159 | 928,510 | 1,429,670 | $(134,145)$ | 110.4\% |
| 2325 TEACHER SUBSTITUTES | 491,936 |  | 491,936 | 206,253 | 285,837 | 492,090 | (154) | 100.0\% |
| 2330 INSTRUCTIONAL ASSISTANTS | 3,168,194 |  | 3,168,194 | 1,170,025 | 1,881,752 | 3,051,778 | 116,416 | 96.3\% |
| 2340 LIBRARY/MEDIA CENTER SALARIES | 769,148 | 447 | 769,595 | 272,914 | 475,534 | 748,448 | 21,147 | 97.3\% |
| 2355 SUBSTITUTES FOR PROF DEVELOPMT | 28,000 |  | 28,000 | 4,238 | 23,763 | 28,000 | - | 100.0\% |
| 2357 PROFESSIONAL DEVELPMT EXPENSES | 528,748 |  | 528,748 | 171,946 | 281,614 | 453,560 | 75,188 | 85.8\% |
| 2410 TEXTBOOKS \& RELATED MEDIA | 168,089 |  | 168,089 | 117,005 | 3,208 | 120,213 | 47,876 | 71.5\% |
| 2415 LIBRARY INSTRUCTIONAL MATERIAL | 51,000 |  | 51,000 | 23,537 | 14,037 | 37,573 | 13,427 | 73.7\% |
| 2420 INSTRUCTIONAL EQUIPMENT | 23,370 |  | 23,370 | 23,699 | 935 | 24,634 | $(1,264)$ | 105.4\% |
| 2430 GENERAL INSTRUCTIONAL SUPPLIES | 489,080 |  | 489,080 | 311,937 | 27,618 | 339,555 | 149,525 | 69.4\% |
| 2440 OTHER INSTRUCTIONAL SERVICES | 127,400 |  | 127,400 | 14,866 | 20,712 | 35,577 | 91,823 | 27.9\% |
| 2451 CLASSROOM INSTRUCT TECHNOLOGY | 72,328 |  | 72,328 | 41,518 | 14,837 | 56,355 | 15,973 | 77.9\% |
| 2453 LIBRARY INSTRUCTIONAL HARDWARE | 2,779 |  | 2,779 | - | - | - | 2,779 | 0.0\% |
| 2455 INSTRUCTIONAL SOFTWARE | 105,503 |  | 105,503 | 120,678 | 711 | 121,389 | $(15,886)$ | 115.1\% |
| 2710 GUIDANCE \& ADJUSTMT COUNSELORS | 2,142,381 |  | 2,142,381 | 740,111 | 1,361,799 | 2,101,910 | 40,471 | 98.1\% |
| 2720 TESTING \& ASSESSMENT | 35,715 |  | 35,715 | 20,501 | 12,625 | 33,126 | 2,589 | 92.8\% |
| 2800 PSYCHOLOGICAL SERVICES | 310,874 |  | 310,874 | 120,644 | 205,649 | 326,293 | $(15,419)$ | 105.0\% |
|  | 44,321,830 | 74,192 | 44,396,022 | 16,181,210 | 27,626,337 | 43,807,547 | 588,475 | 98.7\% |

WESTFORD PUBLIC SCHOOLS

## YEAR-TO-DATE BUDGET REPORT

BALANCES AT 12-31-18


WESTFORD PUBLIC SCHOOLS
OTHER FUND BALANCES AT 12-31-18

## SCH CHOICE / CIRCUIT BREAKER:

School Choice
Special Education Reserve Fund
Circuit Breaker

## OTHER OUTSIDE SOURCES:

Ch 44 Sec 53 E 1/2 Revolving Accounts:
Transportation Fees Revolving
WA Parking Fees
Other Revolving Accounts:
Athletic Revolving - Operations
Athletic Revolving - Turf Field
Custodial Extra Detail Revolving
Facility Use Revolving
Simmons Partnership/Staff PD
Lost Books Revolving
Kindergarten Extended Day
Special Ed Integrated Preschool
Full Day Kindergarten
Non-Resident Tuition
1:World Tech User Fee
WA Grey Ghost Academy
Gr 9-12 Activity Fees
Gr 6-8 Activity Fees
Gr 3-5 Instrumental Fees
Gr K-12 Music Lessons
5th Grade Environmental Program
Elementary Early Arrival Option
Summer School for Performing Arts
Miscellaneous School Activities
TOTAL - OTHER OUTSIDE SOURCES

| Balance at 6/30/2018 | Receipts | Expenses | Balance at 9/30/2018 | Receipts | Expenses | Balance at 12/31/2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 665,935 | 89,740 | 14,477 | 741,198 | 134,610 | 274,629 | 601,179 |
| 75,000 | 15,000 | - | 90,000 | 2,000 | - | 92,000 |
| 1,494,585 | 483,969 | - | 1,978,554 | 417,735 | 1,494,585 | 901,704 |
| 2,235,520 | 588,709 | 14,477 | 2,809,752 | 554,345 | 1,769,214 | 1,594,883 |
| 32,566 | 575,780 | 90,000 | 518,346 | 9,401 | 181,275 | 346,472 |
| 5,745 | 15,750 | 425 | 21,070 | 650 | 2,350 | 19,370 |
| 54,633 | 162,031 | 53,386 | 163,278 | 151,367 | 171,717 | 142,928 |
| 29,949 | - | - | 29,949 | - | 2,500 | 27,449 |
| 1,027 | - | 291 | 736 | 5,686 | 10,044 | $(3,622)$ |
| 10,246 | - | 5,178 | 5,068 | 2,919 | 421 | 7,566 |
| 3,835 | - | - | 3,835 | - | - | 3,835 |
| 3,443 | 1,417 | - | 4,860 | 380 | - | 5,240 |
| 73,411 | 16,751 | 6,357 | 83,805 | 3,225 | 13,020 | 74,010 |
| 56,379 | 37,888 | 35,552 | 58,715 | 93,690 | 73,512 | 78,893 |
| 181,702 | 205,720 | 58,247 | 329,175 | 192,050 | 161,578 | 359,647 |
| - | 9,725 |  | 9,725 | - | - | 9,725 |
| 18,806 | 24,815 | 3,063 | 40,558 | 8,610 | 4,100 | 45,068 |
| 375 | - | - | 375 | - | - | 375 |
| 5,269 | 7,490 | - | 12,759 | 37,085 | 30,000 | 19,844 |
| 37,719 | 21,110 | - | 58,829 | 12,180 | 20,000 | 51,009 |
| 17,290 | 133,570 | 198 | 150,662 | 6,394 | 45,612 | 111,444 |
| - | - |  | - | 4,250 | 1,484 | 2,766 |
| 3,671 | - | 493 | 3,178 | - | 61 | 3,117 |
| 35,480 | 91,075 | 6,930 | 119,625 | 5,875 | 30,874 | 94,626 |
| 75,720 | 157,158 | 174,965 | 57,913 | 1,490 | 39,270 | 20,133 |
| 600 | 4,600 | 5,200 | - | 16,783 | 12,213 | 4,570 |
| 647,865 | 1,464,880 | 440,285 | 1,672,460 | 552,035 | 800,031 | 1,424,465 |
| 2,883,385 | 2,053,589 | 454,762 | 4,482,212 | 1,106,380 | 2,569,245 | 3,019,347 |

